



**Garima Pathak**  
**Senior Specialist – Primary Healthcare**

**Work Profile at HSTP**

Urban Health Systems: Ideating and implementing research projects related to strengthening urban primary health care systems; and exploring pathways for inter-sectoral collaboration

Health System Performance Assessment: Develop an assessment protocol for the state and district health systems based on a specific framework and indicators; diagnostic assessment of select states and providing evidence-based recommendations to policy makers to strengthen health systems

**Major Research Interests:** Urban Health, Strategy Design for service delivery and primary health care, Access to quality health care for marginalized and vulnerable population groups, Health system assessment, Communicable diseases

**Key Achievements:**

1. Technical Lead, Management and Institutional Reforms, High Level Expert Group Report on Universal Health Coverage for India commissioned by Planning Commission, Government of India. 2011
2. Member, Regional Consultation on Development of Global Malaria Action Plan-II. World Health Organization and Roll Back Malaria Partnership. 2014
3. Member, Working Group, National Strategic Plan for Tuberculosis Control 2012–2017. Central TB Division, Ministry of Health & Family Welfare, Government of India. 2011
3. Team Lead, Social Assessment Study under Revised National Tuberculosis Control Program II to inform the Revised Tribal Action Plan 2012. Central TB Division, Ministry of Health & Family Welfare, Government of India. 2011
4. As WHO State Consultant, Chhattisgarh; provided technical support to State and District governments to roll out the Revised National TB Control Program to cover its 20 million population in record time. 2003-2005

**Education:**

- M.P.H. (Global Health Scholar) - Bloomberg School of Public Health, Johns Hopkins University, Baltimore, MD, USA
- M.B.B.S. (Gold Medallist) - G. R. Medical College Gwalior, MP, India

*Certificate Courses:*

1. Short Course on “Mathematical modelling of infectious disease epidemiology and control”. Imperial College of London, UK and Public Health Foundation of India. 2013
2. Certified Trainer in “Scaling Up Management”. Management Systems International, USA and Population Foundation of India. 2009
3. Certificate Course "Strategic Leadership Principles and Tools for Health System Transformation in Developing Countries". Johns Hopkins Bloomberg School of Public Health, USA. 2007

**Brief Bio**

**Independent Public Health Expert /Partner City Infra Capital, New Delhi [2014 – 2017]**

- Lead (Health) in a partnership working in the urban systems design and advocacy space



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**Public Health Foundation of India (PHFI), New Delhi**

**[2009-2014]**

**Senior Public Health Specialist**

- Founder-member of Health Systems Support Unit (HSSU) within PHFI
- Universal Health Coverage (UHC) - Lead (Management Reforms), Technical Secretariat for High Level Expert Group Report on Universal Health Coverage for India (commissioned by Planning Commission, Government of India 2010-2011)
- Lead on several research projects related to health systems, communicable diseases (TB/Malaria/Rabies) and reproductive and child health; funded by Government of India, WHO, multilateral/bilateral agencies
- Expert consultations with the stakeholder community including Government of India, multi-lateral/bilateral agencies, existing healthcare players and corporates
- Conceptualized, secured and managed many large (INR ten million plus) grants for national & international agencies

**Indian Institute of Public Health, Delhi**

**[2009-2014]**

**Assistant Professor/ Adjunct Associate Professor**

- Founder member of teaching faculty
- Lead facilitator for pedagogical sessions on '*Management of Health Programs*'
- Lead facilitator for pedagogical sessions on communicable diseases
- Trainer - national and regional level for Monitoring and Evaluation of Health Programs

**World Health Organization**

**[2003-2006]**

**Medical Consultant - Madhya Pradesh, Chhattisgarh, Haryana**

- Provided technical support to three states for implementation (including logistics), monitoring and supervision; training and surveillance of RNTCP (Revised National Tuberculosis Control Program)
- Ensured *coordination among Government (including public sector units) and non-Government sectors* including involvement of private sector, civil society organizations and corporate sector in the program
- Assisted *states and districts* to identify gaps and opportunities and draw up area and issue specific Action Plans and monitored and evaluated districts against objective performance
- Participated in GFATM/World Bank review missions and Joint Monitoring Mission with international experts

**Government of Chhattisgarh, Madhya Pradesh**

**[1996-2003]**

**Medical Officer, State Health Service**

- Implementation and monitoring of all national health programs in Government Health System at secondary and primary care facilities including block and village levels
- Performed clinical duties in outpatient (daily OPD of over 50 patients) and in-patient Obstetrics and Gynecology Department providing quality health services
- Supervised, coached and trained field workers in primary health care
- Worked in conjunction with non-government agencies for collaborative and coordinated action
- Conducted health related IEC activities - camps, talk shows, keynote addresses in public functions



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**Community Engagement - Rural and tribal populations, Madhya Pradesh [1993-1996]**

- Extensive public health interactions at grass root level in rural and tribal areas; in five districts of Madhya Pradesh - Gwalior, Jhabua, Shahdol, Jabalpur and Surguja
- Focus areas included maternal and child health, and communicable diseases; raising awareness and changing practices prevalent in the communities related to breastfeeding, antenatal care, anaemia, institutional deliveries, safe abortion, immunization and safe drinking water

**Selected Research Publications:**

- Universal Health Coverage - Co-author, 'Reforms in Health Sector Regulation: Way Forward for Achieving Universal Health Coverage', pp. 17-24, in 'Public Health Concerns and Reforms: Perceptions of the Civil Society', ed. Rumi Aijaz, New Delhi: Academic Foundation in association with Observer Research Foundation. 2013
- High Level Expert Group Report on Universal Health Coverage for India. Report submitted to Planning Commission. Technical Lead, Management and Institutional Reforms. 2011
- Background paper: Public Private Partnerships for Universal Health Coverage. [uhc-india.org/](http://uhc-india.org/) 2011
- Background paper: Regulation as a part of Management Reforms. [uhc-india.org/](http://uhc-india.org/) 2011
- Primary health care and service delivery - Needs Assessment
- Improving Health Care Capacity in Orissa and Andhra Pradesh: Findings from a Baseline Household Survey (5000 households) among marginalized groups for developing a 'community participatory model' for improving health outcomes related to RMNCH, nutrition and communicable diseases (TB, malaria, HIV). Report 2012
- Participatory Rural Appraisal: A manual for training grass root health functionaries and civil society organizations. Compiled and developed for PHFI. 2011
- Communicable Diseases: Social Assessment Study under RNTCP II. Report submitted to Central TB Division, MOHFW, Govt of India. 2011
- Review paper on Stewardship role of National Vector Borne Disease Control Program. World Health Organization. 2013
- Co-lead, Malaria Team for "Expert Consultation on Disease Control in India: Strategic Pathways for Control of Measles, Malaria and Chronic Diseases". Commissioned by US Department of Health and Human Services. 2009
- Rabies Control Initiative in Tamil Nadu: Analysis of intervention strategies and model documentation. Report submitted to World Health Organization. 2010
- Co-author, Rabies control initiative in Tamil Nadu, India: a test case for the 'One Health' approach. International Health, 2011
- Reproductive, Maternal, Newborn and Child Health, Co-author, Assessment of essential newborn care services in secondary-level facilities from two districts of India. Journal of Health, Population and Nutrition 2014; 32(1): 130-41
- Effect of Facility Based Neonatal Care Interventions in Nagaur (Rajasthan) and Chattarpur (Madhya Pradesh) Districts: An assessment of Navjaat Shishu Suraksha Karyakarm. Report submitted to MOHFW, Government of India. 2012